

# Renault Group



SEE

March  
2022

# Facts & figures

# Renault Group

# contents

**Renault Group,  
its Purpose,  
and its key role at  
the heart of the Alliance**

+

**5 brands  
on the offensive**

+

**Towards a  
Tech Company  
working for sustainable  
performance**

+



Discover the Renault Foundation  
and the Art Collection

# Renault Group

# One group, 5 brands, 1 Alliance

2,696,401 vehicles sold in 2021

Renault Group



DACIA

ALPINE

LADA

MOBILIZE  
BEYOND AUTOMOTIVE

RENAULT NISSAN MITSUBISHI

**Iconic cars, an international company bolstered by a unique Alliance with Nissan and Mitsubishi Motors, a presence in Formula 1 innovation in its DNA.**

Iconic cars, an international company bolstered by a unique Alliance with Nissan and Mitsubishi Motors, a presence in Formula 1 and futuristic concepts: Renault Group is at the forefront of a mobility that is reinventing itself. Strengthened by its alliance with Nissan and Mitsubishi Motors, and its unique expertise in electrification, Renault Group comprises 5 complementary brands - Renault, Dacia, LADA, Alpine and Mobilize - offering sustainable and innovative mobility solutions to its customers. Established in more than 130 countries, the Group has sold 2.7 million vehicles in 2021.

It employs more than 156,000 people who embody its purpose every day, so that mobility brings people closer. Ready to pursue challenges both on the road and in competition, Renault Group is committed to an ambitious transformation that will generate value.

This is centred on the development of new technologies and services, and a new range of even more competitive, balanced and electrified vehicles. In line with environmental challenges, the Group's ambition is to achieve carbon neutrality in Europe by 2040.

Find all our news on:  
[www.renaultgroup.com](http://www.renaultgroup.com)

Follow us on social networks:

-  @renaultgroup
-  @renaultgroup
-  Renault Group
-  Renault Group
-  @renaultgroup



# 2021, a year of transformation for the Group

## An ambitious strategic plan

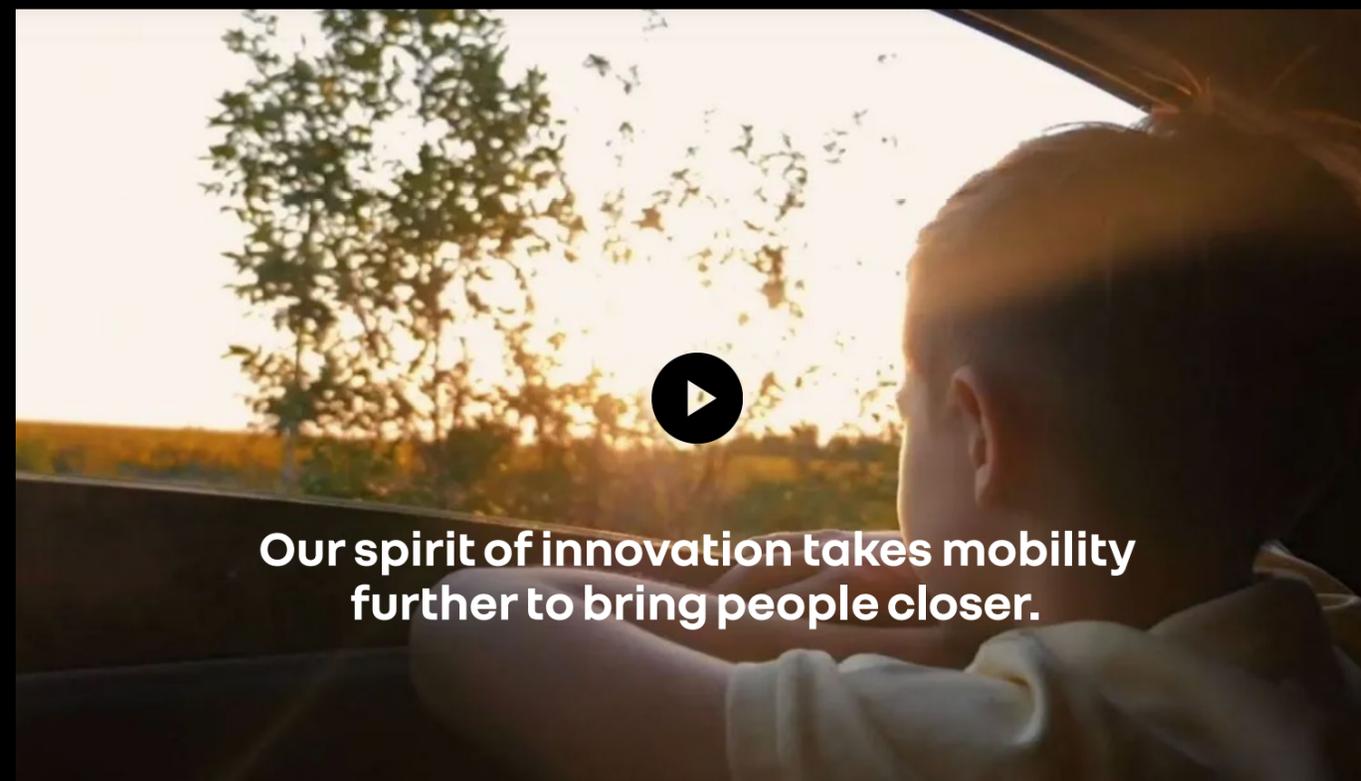
With Renaulution, Renault Group is unveiling an ambitious strategy of transformation, converting volume into value: a plan in three simultaneous phases to restore competitiveness.

[READ MORE](#)

## Our Purpose

**Our Purpose is the bedrock which underlies everything:** our values, our strategic plan, and the course we have chosen in terms of social and environmental responsibility.

[READ MORE](#)



# Renault Group

## Highlights

Re-Nouveau France 2025: a three-year trade union agreement that places France at the heart of its value-creating activities



HYVIA creation: a joint venture dedicated to hydrogen mobility



Renault eWays ElectroPop: a historic acceleration of Group's EV strategy



# Key figures 2021 in the world

Group turnover  
in billions of Euros  
up by 6.3%

46,2

Vehicles manufactured  
in millions

2,699

Net profit  
in millions of Euros

967

Vehicles sold  
in millions

2,696

Established in **39** countries

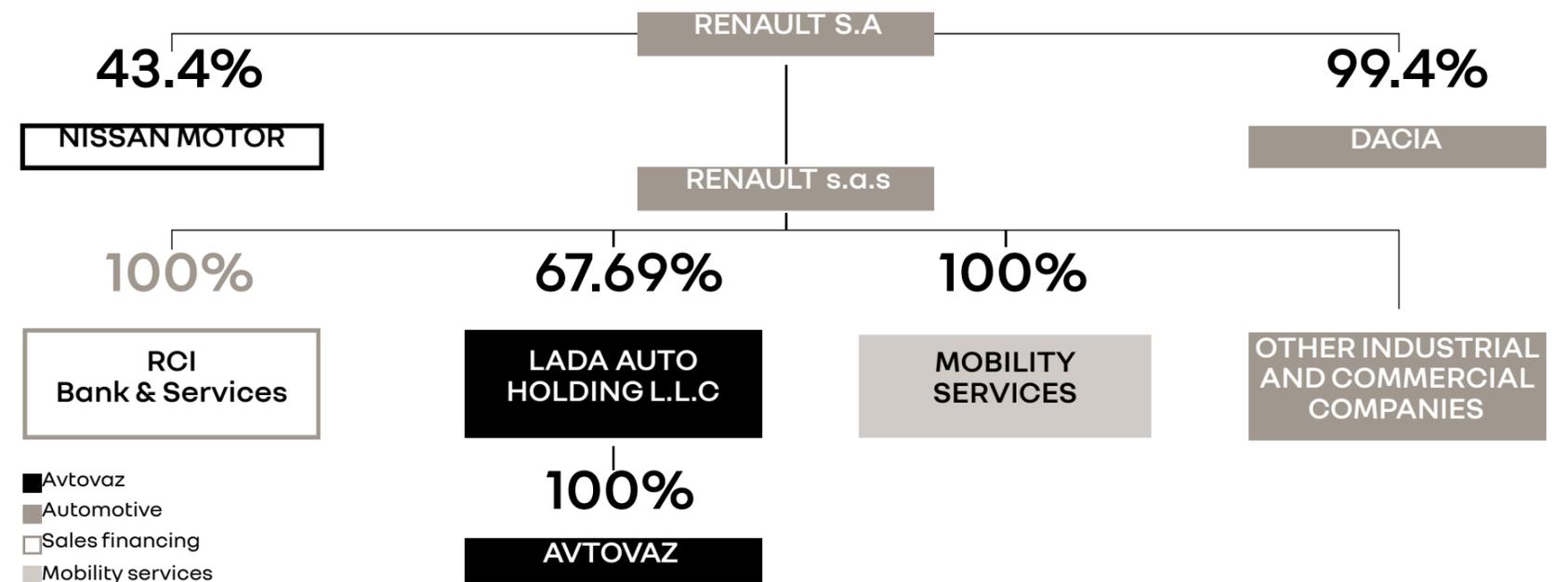
Electric vehicles sold  
**148,433**

# RG

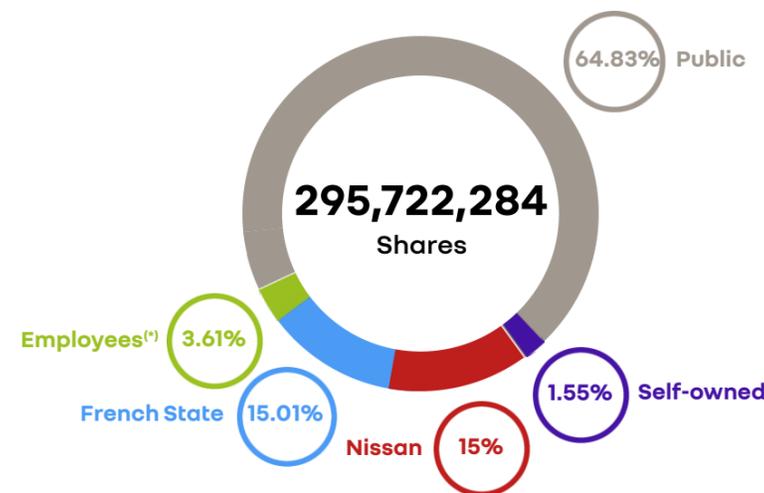
LEARN MORE

## Structure of Renault Group

Simplified organization chart at December 31, 2021 (as a % of shares issued)



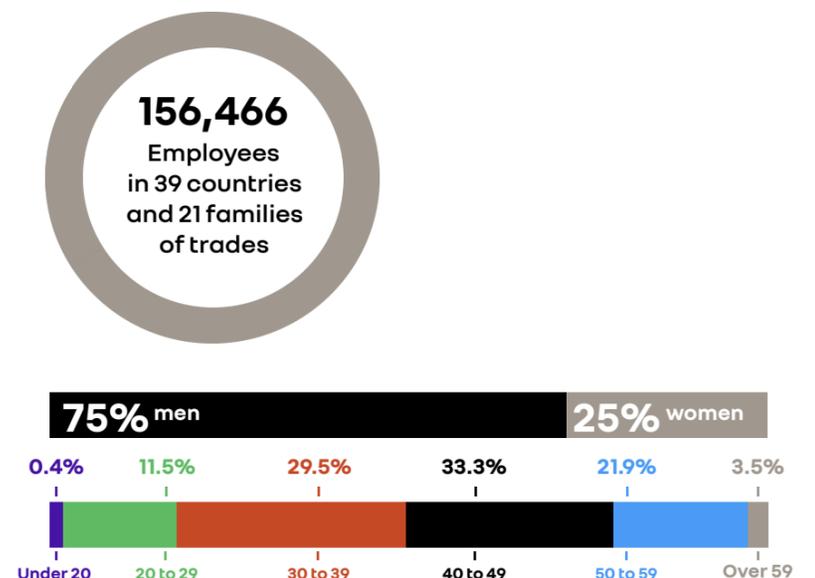
## Ownership Structure



\*Employee-owned shares in mutual funds corporate investment (present and former employees) are included in this category as well as registered shares held directly by the beneficiaries of free share grants under the 2016 grant plan.

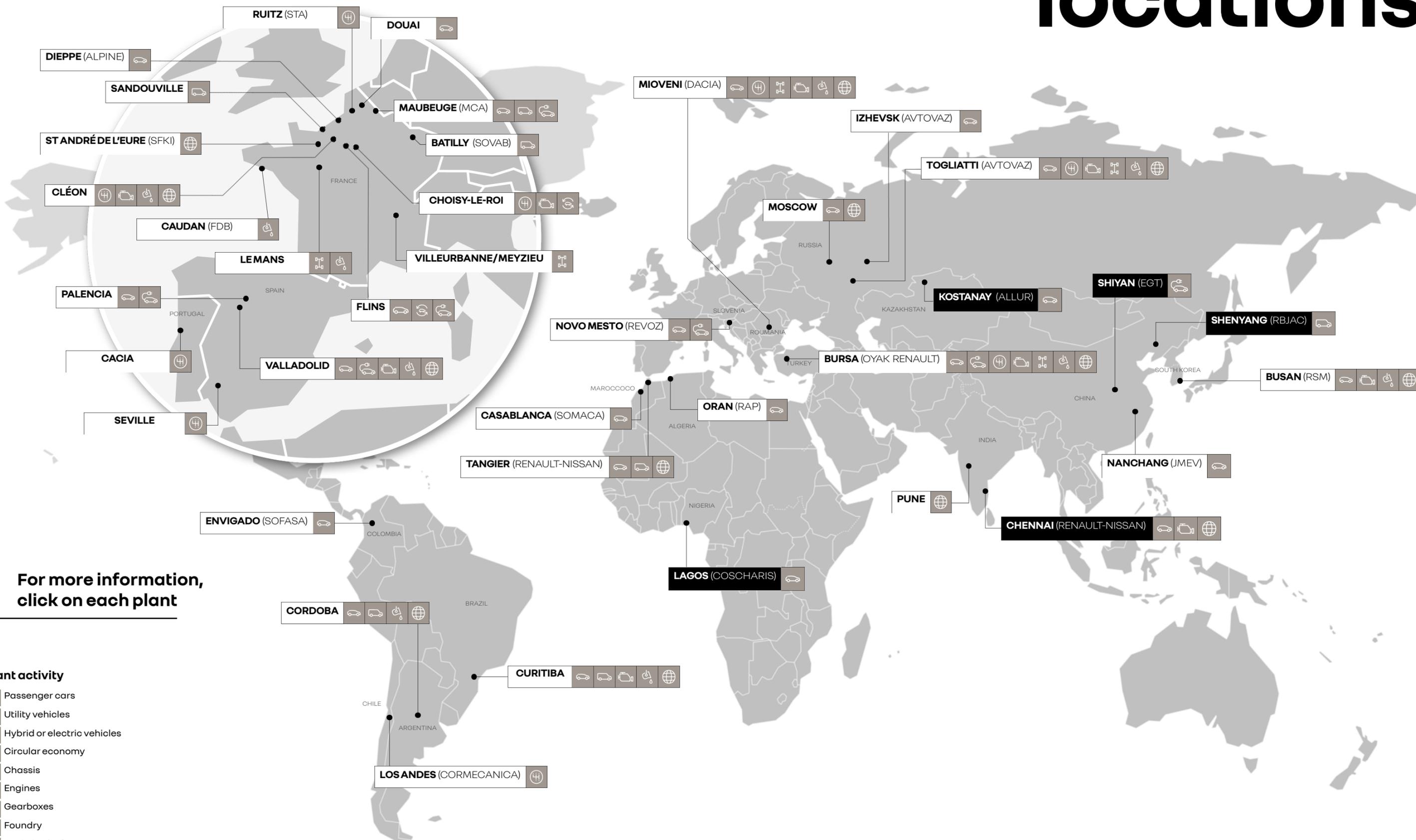
## Workforce

At December 31, 2021





# Industrial locations



For more information, click on each plant

### Plant activity

- Passenger cars
- Utility vehicles
- Hybrid or electric vehicles
- Circular economy
- Chassis
- Engines
- Gearboxes
- Foundry
- Logistic platforms

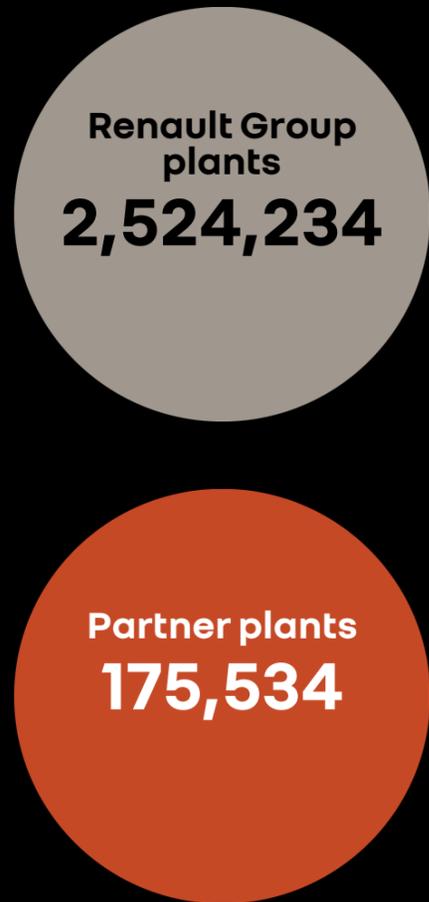
**PARTNER PLANT**

\* N/A : Not Applicable - SKD or DKD assembly  
\*\* N/A : Not Applicable - DKD assembly

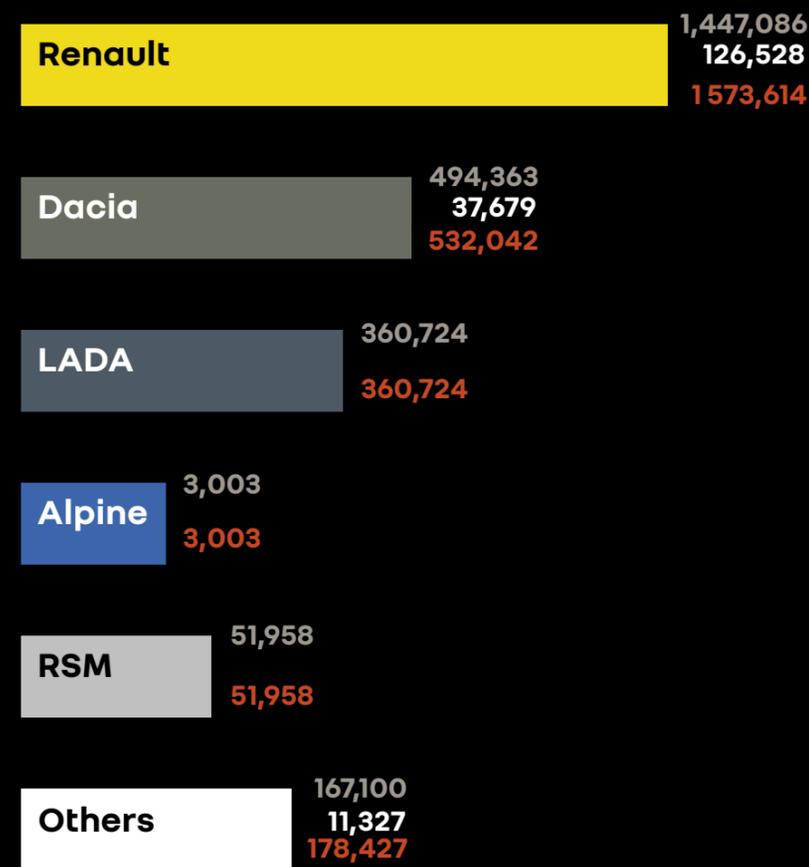


# Worldwide production

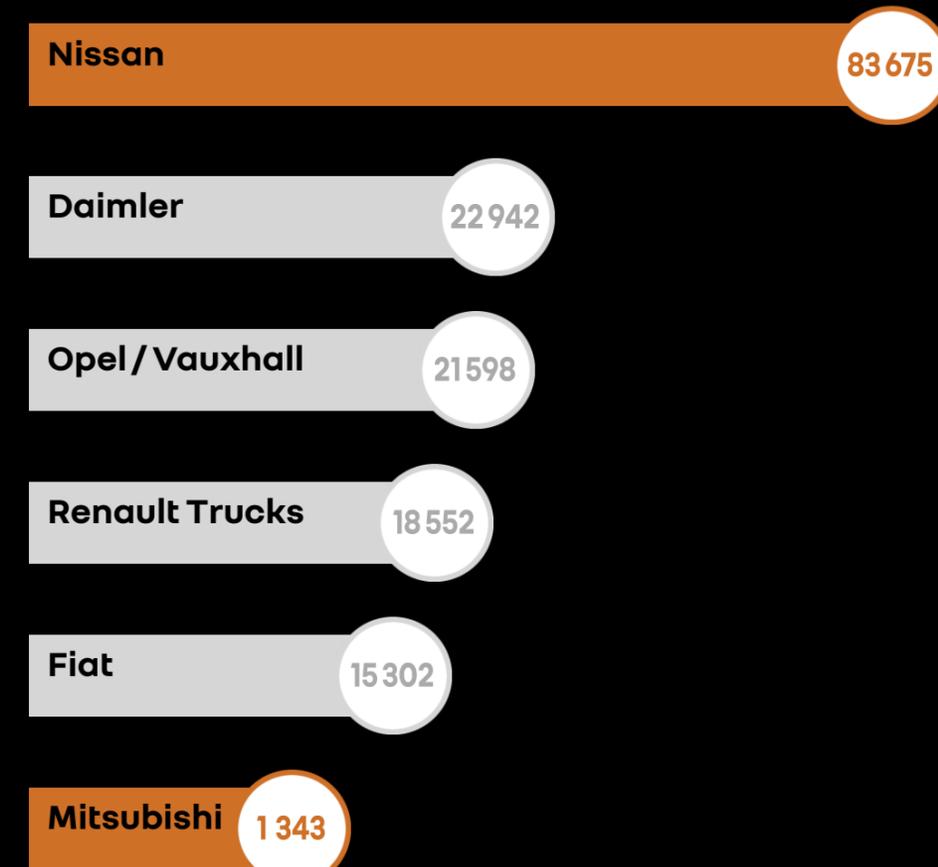
### 2021 vehicle production in Renault Group and partner plants



### 2021 vehicle production by Renault Group brand and partner plants



### 2021 vehicle production in Renault Group plants for its partners



■ Renault Group plants  
■ Partner plants  
■ Renault Group plants and Partner plants



# Production per vehicle and plant employees

## Cars plants - France

Plant	Vehicles	Production	Employees
<b>Batilly (Sovab)</b>	Renault Master	94,914	1,611
	Master Z.E.	545	
	Nissan NV400	6,445	
	Others	40,150	
	<b>Total vehicles Batilly</b>	<b>142,054</b>	
<b>Dieppe (Alpine)</b>	Alpine A110	3,003	287
	<b>Total vehicles Dieppe</b>	<b>3,003</b>	
<b>Douai</b>	Espace	2,190	2,305
	Scenic	15,765	
	Talisman	5,250	
	E-Megane	609	
	<b>Total vehicles Douai</b>	<b>23,814</b>	
<b>Flins</b>	ZOE	71,454	2,018
	Nissan Micra	35,783	
<b>Total vehicles Flins</b>	<b>107,237</b>		
<b>Maubeuge (MCA)</b>	Kangoo / Citan (Daimler)	58,159	1,538
	Kangoo Z.E.	9,810	
	Nissan NV250	4,475	
	New Kangoo / Citan (Daimler)	25,421	
	New Nissan NV250	844	
	Others	91	
	<b>Total vehicles Maubeuge</b>	<b>98,800</b>	
<b>Sandouville</b>	Renault Trafic	82,959	1,535
	Nissan NV300	7,620	
	Mitsubishi Express	1,343	
	Others	15,306	
	<b>Total vehicles Sandouville</b>	<b>107,228</b>	
<b>Total vehicles France</b>	<b>482,136</b>		
<b>Caudan (FdB)</b>	Iron foundry (in metric tons)	11,433	276
<b>Choisy-le-Roi</b>	ES Gearboxes	15,391	193
	ES Engines	14,160	
<b>Cléon</b>	Gearboxes	240,620	2,787
	Combustion engines	336,662	
	Electric motors	190,409	
	Aluminium foundry (in metric tons)	11,235	
	<b>Total vehicles Cléon</b>	<b>782,926</b>	
<b>Le Mans</b>	Chassis components	966,552	1,452
	Iron foundry (in metric tons)	71,175	
<b>Ruitz (STA)</b>	Gearboxes automatiques	137,682	360
<b>Villeurbanne/Meyzieu</b>	Chassis components	224,787	153

## Usines automobiles - Hors France

Plant	Activity	Production	Employees	
<b>Algeria</b>	Oran (RAP)	Logan	Not known	
		Sandero		
		Clio 4		
		<b>Total vehicles Algeria</b>		<b>5,208</b>
<b>Argentina</b>	Córdoba	Sandero	1,565	
		Logan		
		Kangoo (Dokker)		
		Alaskan		
		Nissan Navara/Frontier		
		Others		
		<b>Total vehicles Argentina</b>		<b>49,477</b>
<b>Argentina</b>	PFA	Aluminium foundry (in metric tons)	1,768	
<b>Brazil</b>	Curitiba	Master	4,221	
		Duster Pick-up		
		New Duster		
		Logan		
		Captur		
		Kwid		
		<b>Total vehicles Brazil</b>		<b>178,035</b>
		<b>Brazil</b>		Curitiba
Aluminium foundry (in metric tons)	3,052			
<b>Chile</b>	Los Andes (Cormecanica)	Gearboxes	195,819	
		278		
<b>China</b>	Nanchang (JMEV)	EV3, Yi	3,688	
		Shenyang (RBJAC)	Jinbei Haise / Granse / F50	11,327
		Shiyang (eGT-NEV)	Spring / Others	49,093
		<b>Total vehicles China</b>	<b>64,108</b>	
		<b>Colombie</b>	Envigado (Sofasa)	Logan
Sandero	18,200			
Duster	104			
New Duster	11,140			
<b>Total vehicles Colombie</b>	<b>38,447</b>			
<b>South Korea</b>	Busan (RSM)	SM6	1,292	
		XM3 / Arkana	76,080	
		Koleos / QM6	49,718	
		Twizy	963	
		<b>Total vehicles South Korea</b>	<b>128,053</b>	
<b>South Korea</b>	Busan (RSM)	Engines	117,532	
		Aluminium foundry (in metric tons)	1,021	
<b>Spain</b>	Palencia	Megane	52,040	
		Kadjar	24,969	
		Others	205	
		<b>Total vehicles Palencia</b>	<b>77,214</b>	
<b>Spain</b>	Valladolid	New Captur	150,035	
		<b>Total vehicles Spain</b>	<b>227,249</b>	
<b>Spain</b>	Valladolid Motors	Engines	801,664	
		Iron foundry (in metric tons)	13,138	
<b>Spain</b>	Seville	Gearboxes	384,760	
		867		
<b>India</b>	Chennai [Nissan]	Duster	2,771	
		Kwid	41,126	
		Triber	38,738	
		Kiger	32,479	
		<b>Total vehicles India</b>	<b>115,114</b>	
<b>Kazakhstan</b>	Kostanay (Allur)	Lada Niva, Arkana, Kaptur	N/A*	
		Not known		
<b>Marocco</b>	Casablanca (Somaca)	Logan	11,007	
		Sandero	10,440	
		New Sandero	50,107	
		New Logan	1,963	
		<b>Total vehicles Casablanca</b>	<b>73,517</b>	

Plant	Activity	Production	Employees
<b>Marocco</b>	Tangier	Lodgy	23,300
		Sandero	194
		New Sandero	125,895
		Dokker	630
		Logan MCV	41,231
		New Express	38,777
		<b>Total vehicles Tangier</b>	<b>230,027</b>
<b>Total vehicles Marocco</b>	<b>303,544</b>		
<b>Nigeria</b>	Lagos (Coscharis)	Duster / Logan	N/A*
Not known			
<b>Portugal</b>	Cacia	Gearboxes	448,596
1,017			
<b>Roumania</b>	Mioveni (Dacia)	Logan	2,435
		New Logan	21,343
		Sandero	3,878
		New Sandero	39,550
		New Duster	189,066
		New Jogger	1,133
<b>Total vehicles Roumania</b>	<b>257,405</b>		
<b>Roumania</b>	Mioveni (Dacia)	Gearboxes	285,385
		Engines	377,324
		Chassis components	324,203
		Aluminium foundry (in metric tons)	18,211
<b>Russia</b>	Moscow	Kaptur	20,408
		Duster	3,006
		New Duster	41,137
		Arkana	20,385
		Nissan Terrano	9,864
<b>Total vehicles Moscow</b>	<b>94,800</b>		
<b>Russia</b>	Izhevsk (AvtoVAZ)	Lada Vesta	125,657
<b>Russia</b>	Togliatti (AvtoVAZ)	Logan	29,385
		Sandero	22,236
		Lada X-Ray	23,256
		Lada Largus	56,506
		Lada Kalina	18,031
		Lada Granta	96,171
		Lada Niva	41,044
		Others	59
<b>Total vehicles Togliatti</b>	<b>286,688</b>		
<b>Total vehicles Russia</b>	<b>507,145</b>		
<b>Russia</b>	Togliatti (AvtoVAZ)	Gearboxes	426,249
		Engines	446,127
		Chassis components	469,536
		Iron foundry (in metric tons)	65,165
		Aluminium foundry (in metric tons)	44,464
<b>Slovenia</b>	Novo Mesto (REVOZ)	Clio 5	32,128
		Twingo / Smart (Daimler)	26,893
		Twingo ZE / Smart ZE (Daimler)	36,776
		<b>Total vehicles Slovenia</b>	<b>95,797</b>
<b>Turkey</b>	Bursa (Oyak Renault)	Clio 4	6,000
		Clio 5	205,690
		Megane Sedan	36,310
		<b>Total vehicles Turkey</b>	<b>248,000</b>
<b>Turkey</b>	Bursa (Oyak Renault)	Gearboxes	153,261
		Engines	173,475
		Chassis components	496,000
		Aluminium foundry (in metric tons)	1,074

\* N/A : Not Applicable

\*\* Total employees Togliatti + Izhevsk

# Worldwide sales



## Market - all brands by country

Volume of passenger cars and utility vehicles

	2021	2020
China	24,404,055	23,400,851
United States	15,006,274	14,540,854
Japan	4,361,257	4,503,823
India	3,545,417	2,814,442
Germany	2,891,692	3,189,236
France	2,091,635	2,052,501
United Kingdom	2,009,539	1,931,263
Brazil	1,965,521	1,941,910
South Korea	1,684,182	1,850,530
Russia	1,675,611	1,598,825
Canada	1,666,524	1,537,388
Italy	1,641,401	1,542,308
Australia	1,018,902	891,551
Mexico	1,014,680	949,595
Spain + Canaries	1,011,802	1,010,073
Indonesia	827,486	487,376
Turkey	737,350	772,788
Thailand	726,213	792,110
Saudi Arabia	549,843	452,544
Poland	517,590	485,813
Others countries	9,815,819	8,871,146
<b>Worldwide total</b>	<b>79,162,793</b>	<b>75,616,927</b>

## Market - all brands by region

Volume of passenger cars and utility vehicles

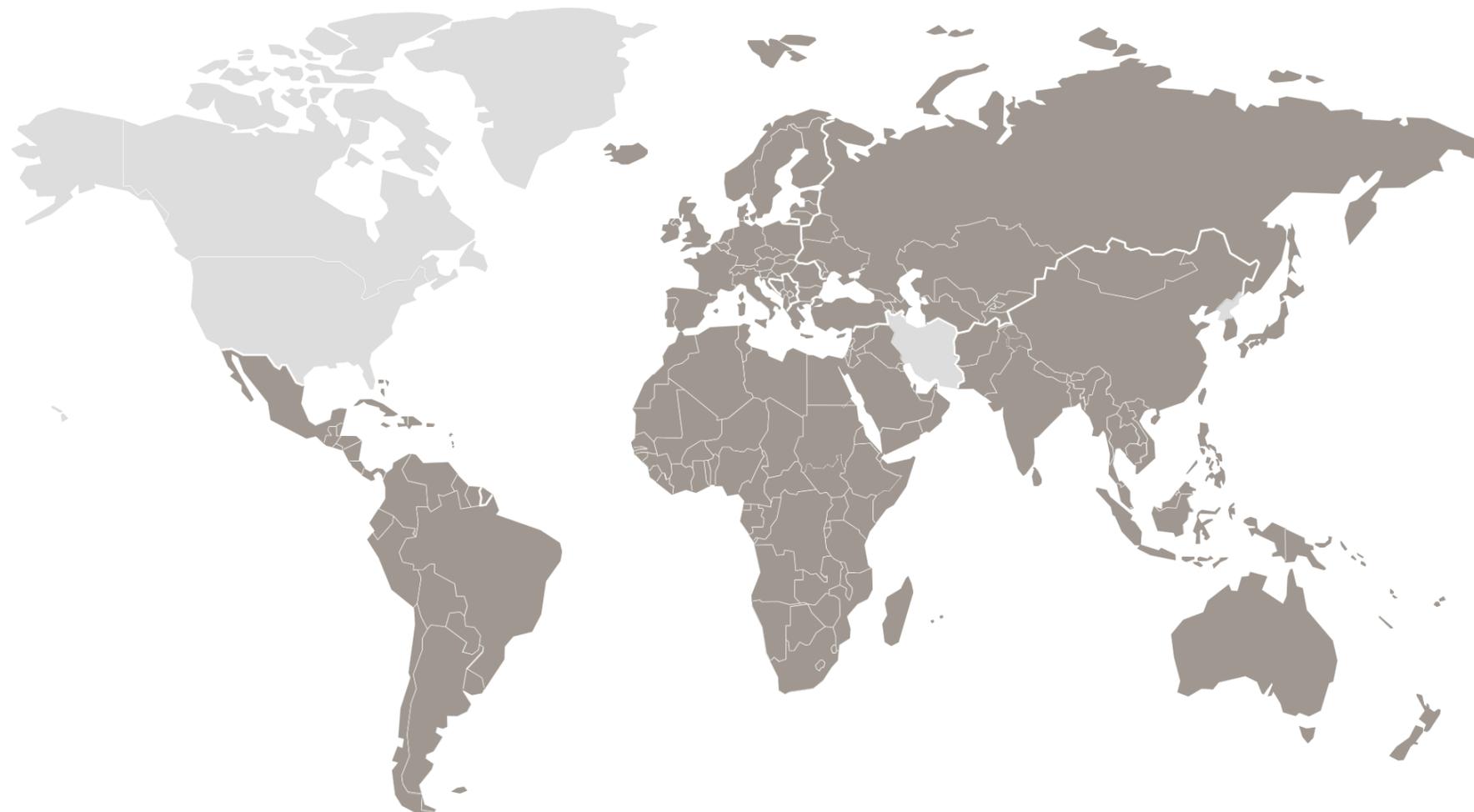
	2021	2020
Europe	13,884,746	13,872,886
Eurasia	2,940,445	2,866,236
Africa & Middle East	2,439,742	2,010,729
Asia Pacific	38,573,968	36,626,248
Latin America	4,651,094	4,162,586
North America	16,672,798	16,078,242
<b>Worldwide total</b>	<b>79,162,793</b>	<b>75,616,927</b>

## Worldwide Renault Group sales by region

Volume of passenger cars and utility vehicles, including Renault, Dacia, Renault Samsung Motors, Alpine, LADA, Jinbei&Huasong, EVeasy and AvtoVAZ

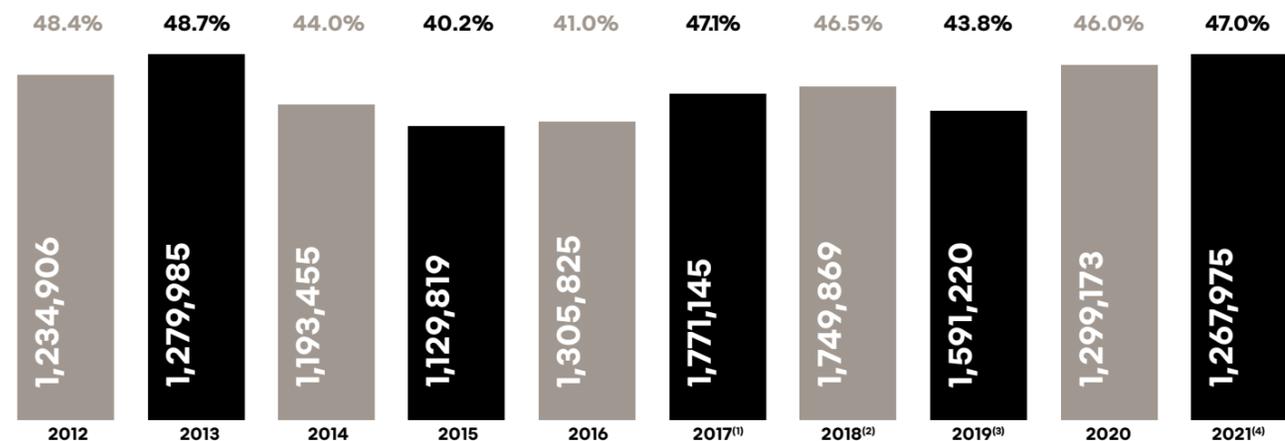
	2021	2020*
Europe	1 428 426	1 523 153
Eurasia	659 964	684 646
Africa & Middle East	150 782	135 115
Asia Pacific	194 138	218 966
Latin America	263 091	260 446
<b>Worldwide total</b>	<b>2 696 401</b>	<b>2 822 326</b>

\*2020 volumes compared with 2021 proforma (except Shineray)



## Renault Group Internationalisation

% of sales outside Europe



(1) Including the LADA brand from 2017 (2) Including Jinbei&Huasong brands from 2018 (3) Including AvtoVAZ Niva from December 2019 (4) Including the EVeasy brand

# Worldwide sales



## The 15 Renault Group's top markets

Aggregated as of end December 2021\*\*

Volume, including Renault, Dacia, Renault Samsung Motors, Alpine, LADA, Jinbei&Huasong, EVeasy and AvtoVAZ

	2021	2020
France	521,710	535,591
Russia	482,264	480,742
Germany	177,795	205,026
Italy	154,093	155,013
Brazil	127,159	131,467
Turkey	116,175	132,467
Spain	115,543	123,639
India	95,878	80,518
Marocco	69,791	54,730
United Kingdom	68,344	74,512
South Korea	61,096	95,939
Poland	51,595	52,186
Belgium + Luxembourg	51,074	66,009
Roumania	48,303	59,182
Colombia	47,606	39,848

## Worldwide Renault Group sales by brand

Volume of Passenger cars and utility vehicles

Renault	2021	2020*
Passenger cars	1,318,785	1,473,593
Utility vehicles	374,824	314,952
<b>Total Renault</b>	<b>1,693,609</b>	<b>1,788,545</b>
<b>Dacia</b>		
Passenger cars	502,964	484,020
Utility vehicles	34,131	36,686
<b>Total Dacia</b>	<b>537,095</b>	<b>520,706</b>
<b>Renault Samsung Motors</b>		
Passenger cars	57,480	90,300
<b>Total Renault Samsung Motors</b>	<b>57,480</b>	<b>90,300</b>
<b>Alpine</b>		
Passenger cars	2,659	1,527
<b>Total Alpine</b>	<b>2,659</b>	<b>1,527</b>
<b>LADA</b>		
Passenger cars	371,317	369,461
Utility vehicles	13,891	14,505
<b>Total LADA</b>	<b>385,208</b>	<b>383,966</b>
<b>Jinbei&amp;Huasong</b>		
Passenger cars	39	1,982
Utility vehicles	15,960	25,477
<b>Total Jinbei&amp;Huasong</b>	<b>15,999</b>	<b>27,459</b>
<b>AvtoVAZ</b>		
Passenger cars	183	9,823
<b>Total AvtoVAZ</b>	<b>183</b>	<b>9,823</b>
<b>EVeasy</b>		
Passenger cars	4,168	0
<b>Total EVeasy</b>	<b>4,168</b>	<b>0</b>
<b>Renault Group</b>		
Passenger cars	2,257,595	2,430,706
Utility vehicles	438,806	391,620
<b>Total Renault Group</b>	<b>2,696,401</b>	<b>2,822,326</b>

\*2020 volumes compared to 2021 proforma 2021 (except Shineray)  
\*\*Sales not including Twizy

## Worldwide Renault Group Sales<sup>(1)</sup> by brand and model

Volume of passenger cars and utility vehicles

Passenger cars	2021	2020
<b>Renault</b>		
Arkana	62,412	18,075
Captur	171,543	188,163
Captur GA <sup>(2)</sup>	33,811	40,393
Clio	255,326	320,590
Dokker	1429	1394
Duster	105,377	89,302
Espace	2,825	4,346
Express	4,128	0
Kadjar	36,745	69,526
Kangoo/Kangoo E-Tech Electric	18,537	19,508
Kiger	31,859	0
Koleos	13,879	15,262
Kwid	122,936	122,698
K-ZE	0	242
Lodgy	347	255
Logan	67,045	85,768
Master	1,842	1,651
Mégane/Scenic	127,321	165,368
Mégane E-Tech Electric	45	0
Sandero	71,255	89,136
Talisman	6,363	8,311
Trafic	7,116	12,093
Triber	39,831	42,507
Twingo	36,145	71,391
Twingo E-Tech Electric	25,600	5,122
ZOE E-Tech Electric	74,118	100,929
Others	950	1,563
<b>Total passenger cars Renault</b>	<b>1,318,785</b>	<b>1,473,593</b>
<b>Dacia</b>		
Dokker	14,236	37,779
Duster	182,801	175,627
Jogger	26	0
Lodgy	24,474	28,053
Logan	27,123	52,628
Sandero	226,428	188,189
Spring	27,875	1,722
Others	1	22
<b>Total passenger cars Dacia</b>	<b>502,964</b>	<b>484,020</b>
<b>LADA</b>	<b>2021</b>	<b>2020</b>
4x4	35,145	36,725
Granta	119,362	138,597
Largus	43,053	41,719
Niva	25,415	11,002
Vesta	123,931	119,000
Xray	24,330	22,191
Others	81	227
<b>Total passenger cars LADA</b>	<b>371,317</b>	<b>369,461</b>
<b>Renault Samsung Motors</b>		
Qm6	37,747	46,825
SM3 Electric	0	857
Sm6	3,198	8,527
Xm3	16,535	34,091
<b>Total passenger cars Renault Samsung Motors</b>	<b>57,480</b>	<b>90,300</b>
<b>Alpine</b>		
A110	2,659	1,527
<b>Total passenger cars Alpine</b>	<b>2,659</b>	<b>1,527</b>
<b>AvtoVAZ</b>		
Niva	183	9,823
<b>Total passenger cars AvtoVAZ</b>	<b>183</b>	<b>9,823</b>

(1) Including unregistered vehicles (2) Captur GA or Global Access: Kaptur/Captur outside Europe

Jinbei&Huasong	2021	2020
F50	16	255
F70	23	1,528
Granse 13	0	173
Huasong 7	0	26
<b>Total passenger cars Jinbei&amp;Huasong</b>	<b>39</b>	<b>1,982</b>
<b>EVeasy</b>		
EV2	43	0
EV3	3,126	0
EX5	633	0
GSE	366	0
<b>Total passenger cars EVeasy</b>	<b>4,168</b>	<b>0</b>
<b>Total passenger cars Renault Group</b>	<b>2,257,595</b>	<b>2,430,706</b>

Utility vehicles	2021	2020
<b>Renault</b>		
Alaskan	5,306	1,062
Captur	1,305	1,062
Clio	12,581	19,696
Dokker	15,924	15,120
Duster Oroch	25,874	21,628
Express	28,164	0
Kadjar	222	677
Kangoo	57,834	59,231
Kangoo E-Tech Electric	11,201	10,268
Master/Master E-Tech Electric	110,964	99,346
Mégane/Scenic	3,842	4,286
Twingo/Twingo E-Tech Electric	256	194
Trafic	82,951	66,960
ZOE E-Tech Electric	3,411	1,972
Others	14,989	13,450
<b>Total utility vehicles Renault</b>	<b>374,824</b>	<b>314,952</b>
<b>Dacia</b>		
Dokker	30,448	33,102
Duster	3,200	2,460
Lodgy	52	25
Logan	13	87
Sandero	397	950
Others	21	62
<b>Total utility vehicles Dacia</b>	<b>34,131</b>	<b>36,686</b>
<b>LADA</b>		
4x4	352	285
Granta	1,782	1,670
Largus	11,723	12,539
Others	34	11
<b>Total utility vehicles LADA</b>	<b>13,891</b>	<b>14,505</b>
<b>Jinbei&amp;Huasong</b>		
Granse 15	123	1,937
Granse 16	2,833	14,215
Granse 2020	7,179	475
H1	5,369	8,388
H2	456	462
<b>Total utility vehicles Jinbei&amp;Huasong</b>	<b>15,960</b>	<b>25,477</b>
<b>Total utility vehicles Renault Group</b>	<b>438,806</b>	<b>391,620</b>
<b>Total Passenger cars + utility vehicles Renault Group</b>	<b>2,696,401</b>	<b>2,822,326</b>

# A 2030 roadmap



RENAULT NISSAN MITSUBISHI

ALLIANCE 2030

[LEARN MORE](#)

# Key figures

Electric Vehicle Focus

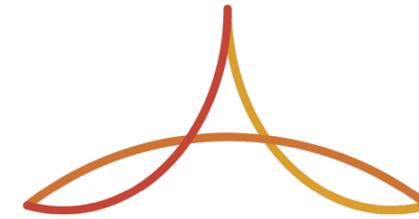
**€15 billion** invested  
in R&D and Capex each year

**More than 1 million**  
vehicles already sold worldwide

By 2030 **35** new  
**Alliances**  
and **5** platforms

**More than**  
**10B€**  
already invested and  
**23B€**  
more in within 5 years

**15** Alliance  
plants  
are already working  
on electric vehicles



# Highlights

[FIND OUT MORE](#)

35 new 100% electric vehicles



The future replacement for the Nissan Micra  
made at Renault Electricity



Strengthening of Mitsubishi Motors  
in Europe



Renault, Nissan, Mitsubishi:  
leader/follower in key technologies



## Purchasing

The Purchasing Division buys the parts, services and equipment for Renault Group worldwide operations. Thanks to a panel of responsible and competitive suppliers, it meets all the company's needs in terms of quality, cost, lead time on development and management.

# Renault Group

# 5 brands on the offensive





# New wave

1,693,609 vehicles sold in 2021

As a brand renowned for being synonymous with 'mobility', European leader of electric vehicles

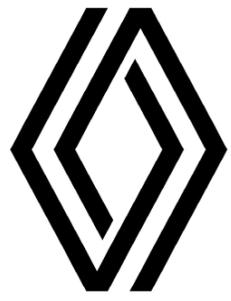
Renault has always been at the forefront of automotive innovation. The brand's 'Renalution' strategy sets the tone for ambitious transformation that will drive future value creation.

As such, Renault is upgrading its range to be more competitive and balanced, and with more electric models. Its intent is to embody modernity and innovation through its range of technology, energy, and mobility-based services - within automotives and beyond.

[LEARN MORE](#)

[RENAULT MEDIA SITE](#)





# Key figures

## 2021

Renault

Top French brand worldwide

Vehicles manufactured  
in millions

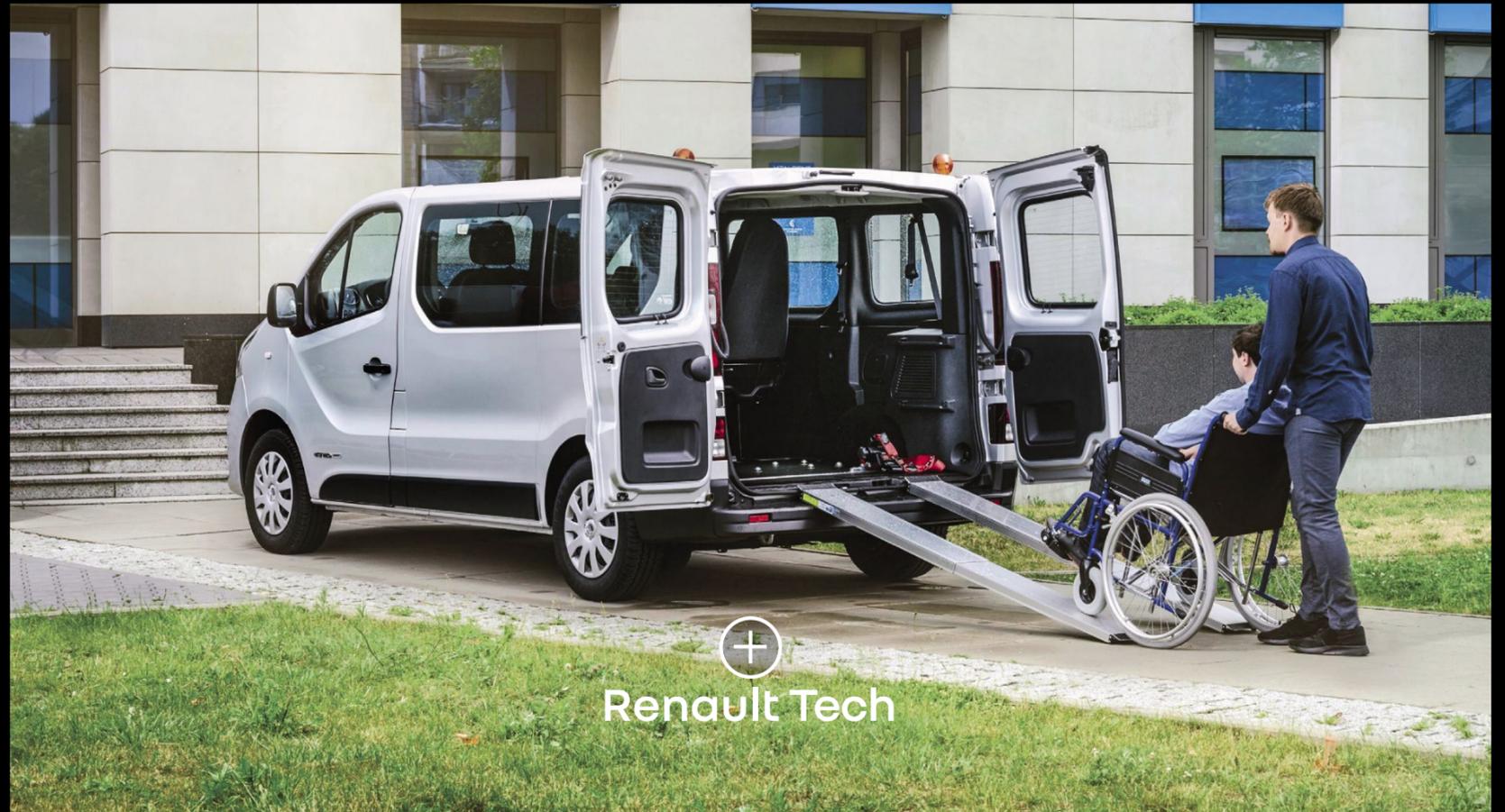
1,57

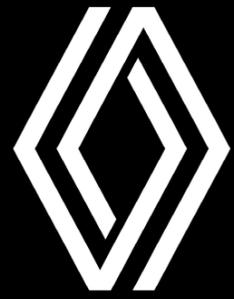
Vehicles sold  
in millions

1,69

Electric vehicles sold

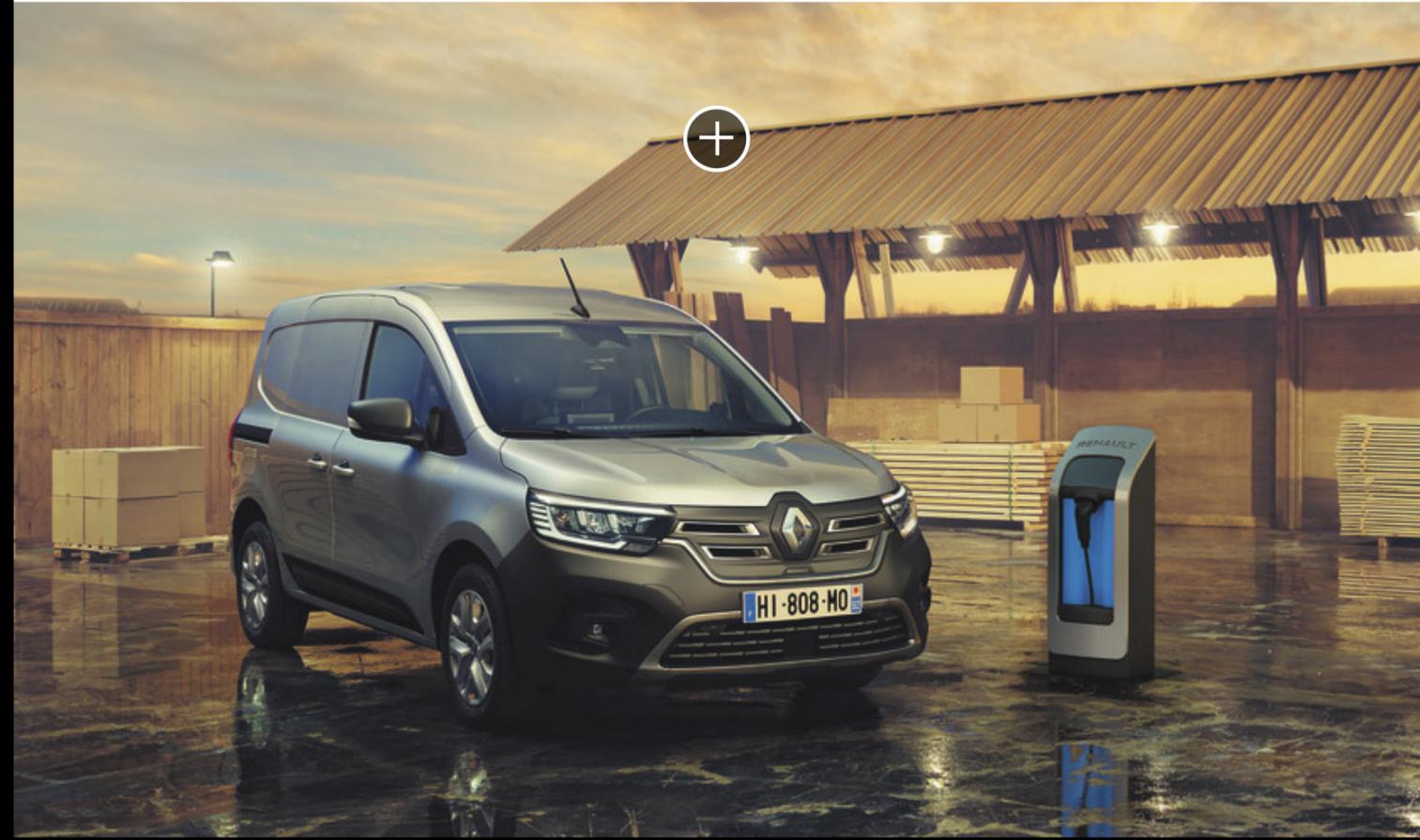
114,877





# Highlights

The All-new Kangoo Van E-TECH Electric

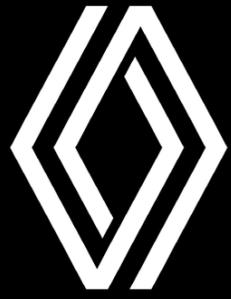


The All-new Mégane E-TECH Electric



The All-new Arkana E-TECH Hybrid





# Vehicle range

+ PASSENGER CARS IN EUROPE

+ PASSENGER CARS OVERSEAS

+ SPORTS VEHICLES

+ UTILITY VEHICLES

+ ELECTRIC VEHICLES

+ HYBRID VEHICLES



TWINGO



CLIO



CAPTUR



+ MÉGANE

+ MÉGANE ESTATE



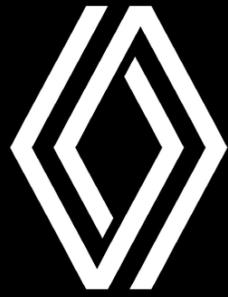
+ SCÉNIC

+ GRAND SCÉNIC



KADJAR





# Renault worldwide sales<sup>(1)</sup>

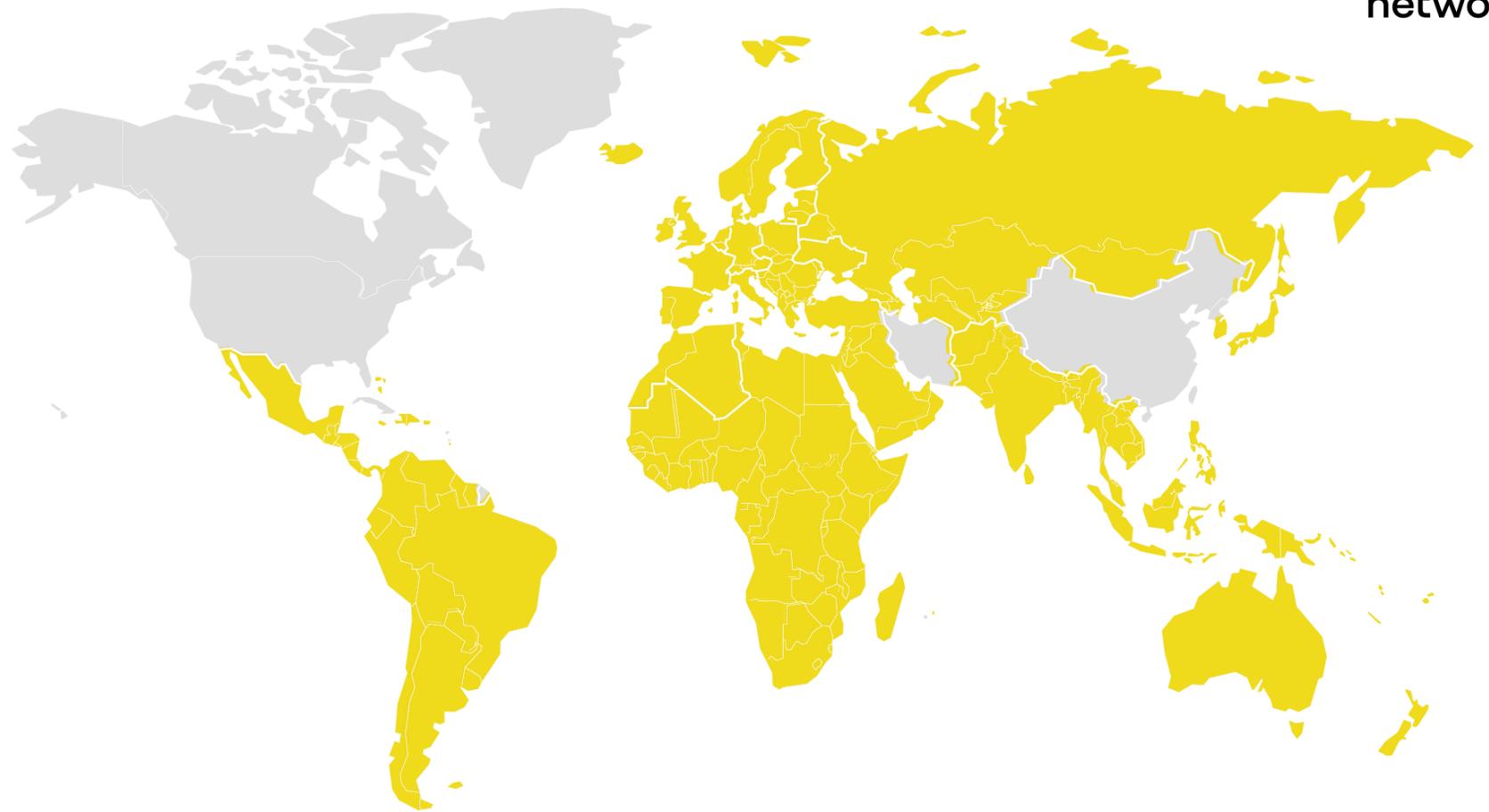
## The Renault brand's main markets

Volume of passenger cars and utility vehicles

	2021	2020
France	393 688	436 473
Germany	134 029	150 773
Russia	131 550	128 408
Brazil	127 159	131 467
India	95 878	80 518
Italy	89 240	98 119
Turkey	81 280	101 534
Spain + Canaries	72 708	73 853
United Kingdom	50 554	55 489
Colombie	47 606	39 848
Argentina	35 374	42 861
Belgium + Luxembourg	35 011	46 079
Poland	30 739	29 700
Mexico	28 218	25 516
Netherlands	25 912	26 797
Others countries	314 663	321 110
<b>Total Renault</b>	<b>1 693 609</b>	<b>1 788 545</b>

(1) In volume of sales and brokers

## Sales network



## The Renault brand's sales by model

Volume of passenger cars and utility vehicles

### Passenger cars

Renault	2021	2020
Arkana	62,412	18,075
Captur	171,543	188,163
Captur GA <sup>(2)</sup>	33,811	40,393
Clio	255,326	320,590
Dokker	1,429	1,394
Duster	105,377	89,302
Espace	2,825	4,346
Express	4,128	0
Kadjar	36,745	69,526
Kangoo/Kangoo E-Tech Electric	18,537	19,508
Kiger	31,859	0
Koleos	13,879	15,262
Kwid	122,936	122,698
K-ZE	0	242
Lodgy	347	255
Logan	67,045	85,768
Master	1,842	1,651
Mégane/Scenic	127,321	165,368
Megane E-Tech Electric	45	0
Sandero	71,255	89,136
Talisman	6,363	8,311
Trafic	7,116	12,093
Triber	39,831	42,507
Twingo	36,145	71,391
Twingo E-Tech Electric	25,600	5,122
ZOE E-Tech Electric	74,118	100,929
Others	950	1,563
<b>Total passenger cars Renault</b>	<b>1,318,785</b>	<b>1,473,593</b>

(2) Captur GA or Global Access: Kaptur/Captur outside Europe

### Utility vehicles

Renault	2021	2020
Alaskan	5,306	1,062
Captur	1,305	1,062
Clio	12,581	19,696
Dokker	15,924	15,120
Duster Oroch	25,874	21,628
Express	28,164	0
Kadjar	222	677
Kangoo	57,834	59,231
Kangoo E-Tech Electric	11,201	10,268
Master/Master E-Tech Electric	110,964	99,346
Mégane/Scenic	3,842	4,286
Twingo/Twingo E-Tech Electric	256	194
Trafic	82,951	66,960
ZOE E-Tech Electric	3,411	1,972
Others	14,989	13,450
<b>Total utility vehicles Renault</b>	<b>374,824</b>	<b>314,952</b>
<b>Total passenger cars + utility vehicles Renault</b>	<b>1,693,609</b>	<b>1,788,545</b>

# Worldwide sales

Renault Samsung Motors

Jinbei&Huasong  
EVeasy



+



+



+

# DACIA

# Redefining the essential

537,095 vehicles sold in 2021

Born in 1968, then launched all across Europe and the Mediterranean countries from 2004

Dacia has always offered the best value-for-money cars by constantly redefining the essential. As a game-changer, Dacia proposes simple, multi-purpose, reliable cars in tune with its customers' lifestyles.

Dacia models became a reference on the market: Logan, the brand-new car for the price of a used one; Sandero, the car most sold to European private customers; Duster, the most affordable SUV; Spring, the champion of accessible electric mobility in Europe.

Dacia is a Renault Group brand, present in 44 countries. Since 2004, Dacia has sold more than 7.5 million vehicles.

[LEARN MORE](#)

[DACIA MEDIA SITE](#)



# Key figures

2021

Vehicles manufactured

532,042

Vehicles sold

537,095

Electric vehicles sold

27,876

2 million  
Duster  
sold since 2010

DACIA



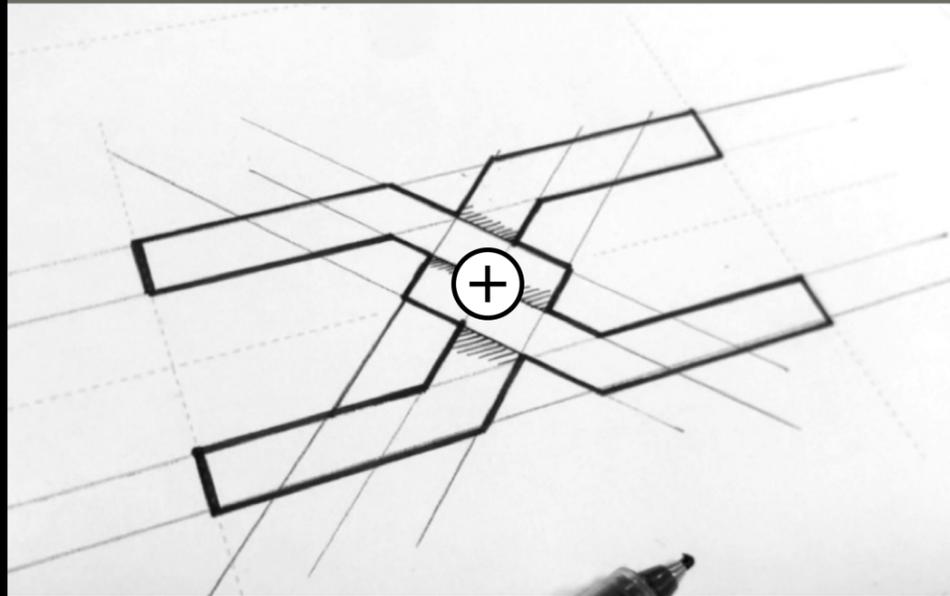
# DACIA

# Highlights

A new visual identity:  
new logo, new emblem, new colours

The youngest range in Europe with 100%  
of its models renewed and 2 brand-new  
vehicles launched: 100% electric Spring  
and AI- new Jogger, the family saloon  
reinvented.

New logo



All-new Sandero & Sandero Stepway

Spring



All-new Duster



All-new Logan



All-new Jogger



# DACIA

## Vehicle range

+ COMBUSTION ENGINE VEHICLES

+ ELECTRIC VEHICLE



SANDERO



SANDERO STEPWAY



LOGAN



DUSTER



LODGY



NEW JOGGER



# Dacia worldwide sales<sup>(1)</sup>

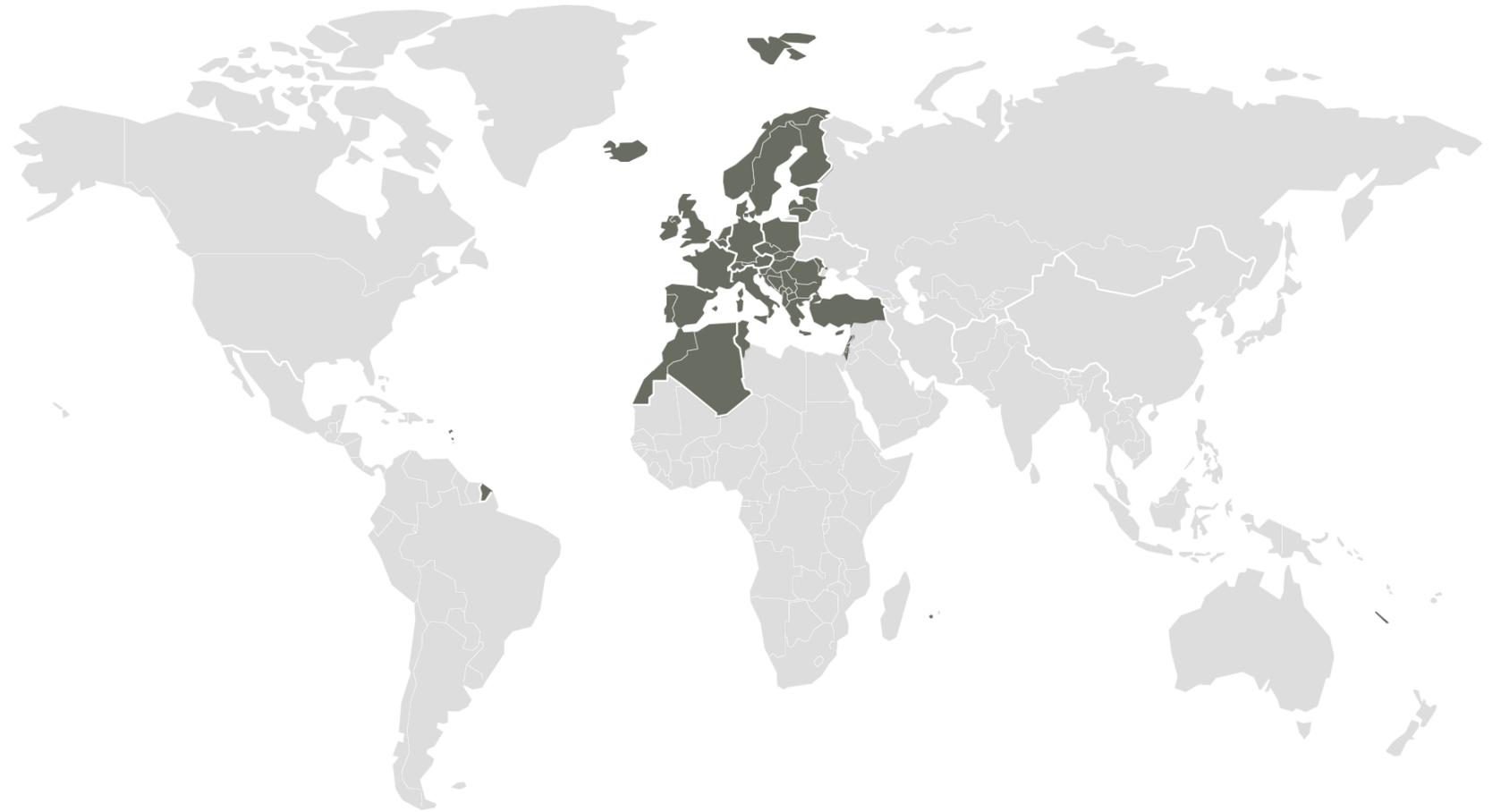
## The Dacia brand's main markets

Volume of passenger cars and utility vehicles

	2021	2020
France	126 404	98 370
Italy	64 817	56 869
Marocco	46 114	38 173
Spain + Canaries	42 802	49 772
Germany	42 075	52 309
Roumania	38 160	47 380
Turkey	34 866	30 800
Poland	20 817	22 463
United Kingdom	17 588	18 918
Belgium + Luxembourg	15 932	19 816
Hongrie	8 139	11 591
Czech Republic	7 525	10 336
FOD <sup>(2)</sup>	7 401	5 664
Austria	7 021	7 329
Switzerland	6 361	6 607
Others countries	51 073	44 309
<b>Total Dacia</b>	<b>537 095</b>	<b>520 706</b>

(1) Volume of sales + car brokers

(2) FOD combines Réunion, Mayotte, Guadeloupe, Guyane, Martinique and Saint Pierre and Miquelon



## The Dacia brand's sales by model

Volume of passenger cars and utility vehicles

### Passenger cars

Dacia	2021	2020
Dokker	14,236	37,779
Duster	182,801	175,627
Jogger	26	0
Lodgy	24,474	28,053
Logan	27,123	52,628
Sandero	226,428	188,189
Spring	27,875	1,722
Others	1	22
<b>Total passenger cars Dacia</b>	<b>502,964</b>	<b>484,020</b>

### Utility vehicles

Dacia	2021	2020
Dokker	30,448	33,102
Duster	3,200	2,460
Lodgy	52	25
Logan	13	87
Sandero	397	950
Others	21	62
<b>Total utility vehicles Dacia</b>	<b>34,131</b>	<b>36,686</b>

<b>Total passenger cars + utility vehicles Dacia</b>	<b>537,095</b>	<b>520,706</b>
--	----------------	----------------



# New horizons

385,208 vehicles sold in 2021

The long-standing market leader in Russia for over 50 years

LADA became a Groupe Renault brand in January 2017. The LADA product range is composed of five model families: Vesta, XRAY, Largus, Granta, and Niva. LADA is having the largest official dealership network in Russia with over 300 dealerships. And is presented in more than 20 countries abroad.

[LEARN MORE](#)

[LADA MEDIA SITE](#)

# Key figures 2021

Historic  
leader  
in Russia

Vehicles sold

387,208

Market share  
in Russia

21%

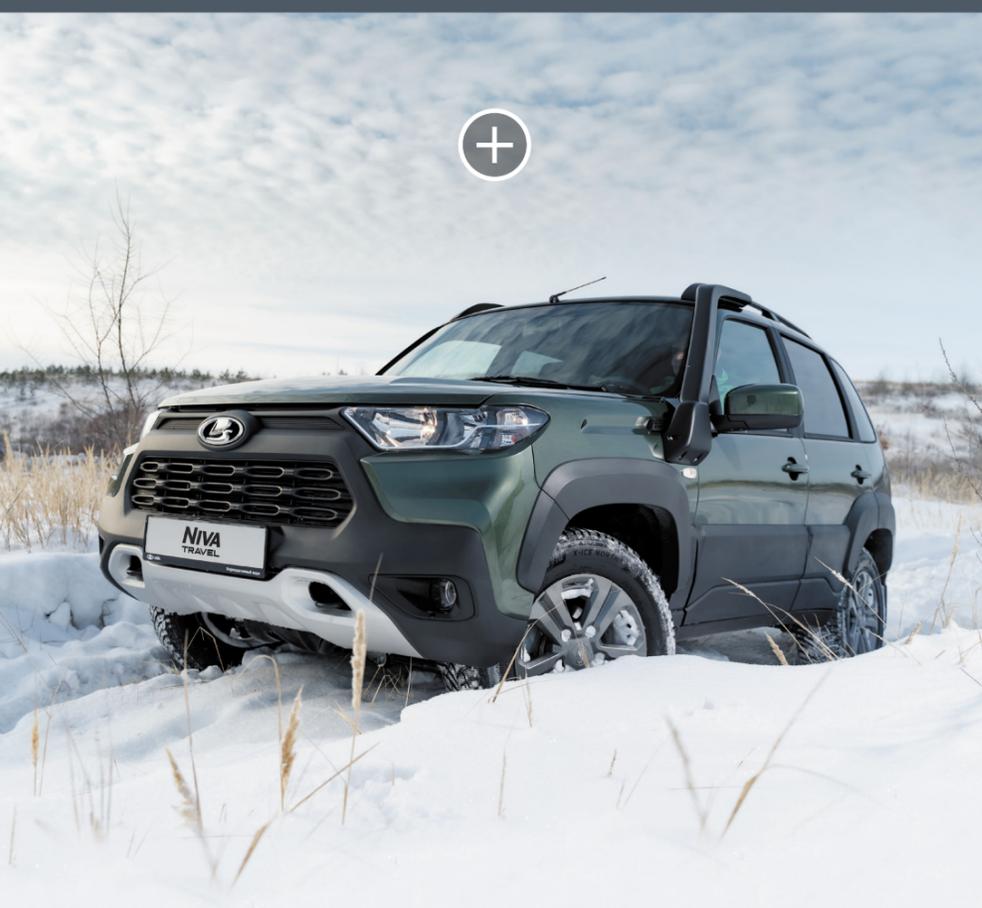


All-new Niva Travel



# Highlights

All-new LADA Niva Travel



All-new LADA Largus



All-new LADA Niva Bronto





# Vehicle range

+ PASSENGER CARS OVERSEAS

+ UTILITY VEHICLE



+ GRANTA BERLINE

+ GRANTA CROSS



+ GRANTA HAYON

+ GRANTA HATCHBACK



+ VESTA

+ VESTA CROSS



+ VESTA SW

+ VESTA SW CROSS



+ XRAY

+ XRAY CROSS



+ LARGUS

+ LARGUS CROSS



+ NIVA TRAVEL

+ NIVA TRAVEL OFF-ROAD



NIVA LEGEND



LADA

# LADA worldwide sales

## The LADA brand's main markets

Volume of passenger cars and utility vehicles

	2021	2020
Russia	350,714	343,512
Belarus	11,670	10,317
Kazakstan	9,358	17,454
Egypt	3,293	2,183
Uzbekistan	3,034	5,031
Ukraine	2,055	777
Azerbaidjan	1,862	1,102
Germany	1,477	1,778
Bolivia	430	284
Armenia	252	108
Cuba	140	0
Mongolia	133	78
Other Balkan countries <sup>(1)</sup>	130	234
Czech Republic	129	121
Kyrgyzstan	128	148
Others countries	403	839
<b>Total LADA</b>	<b>385,208</b>	<b>383,966</b>

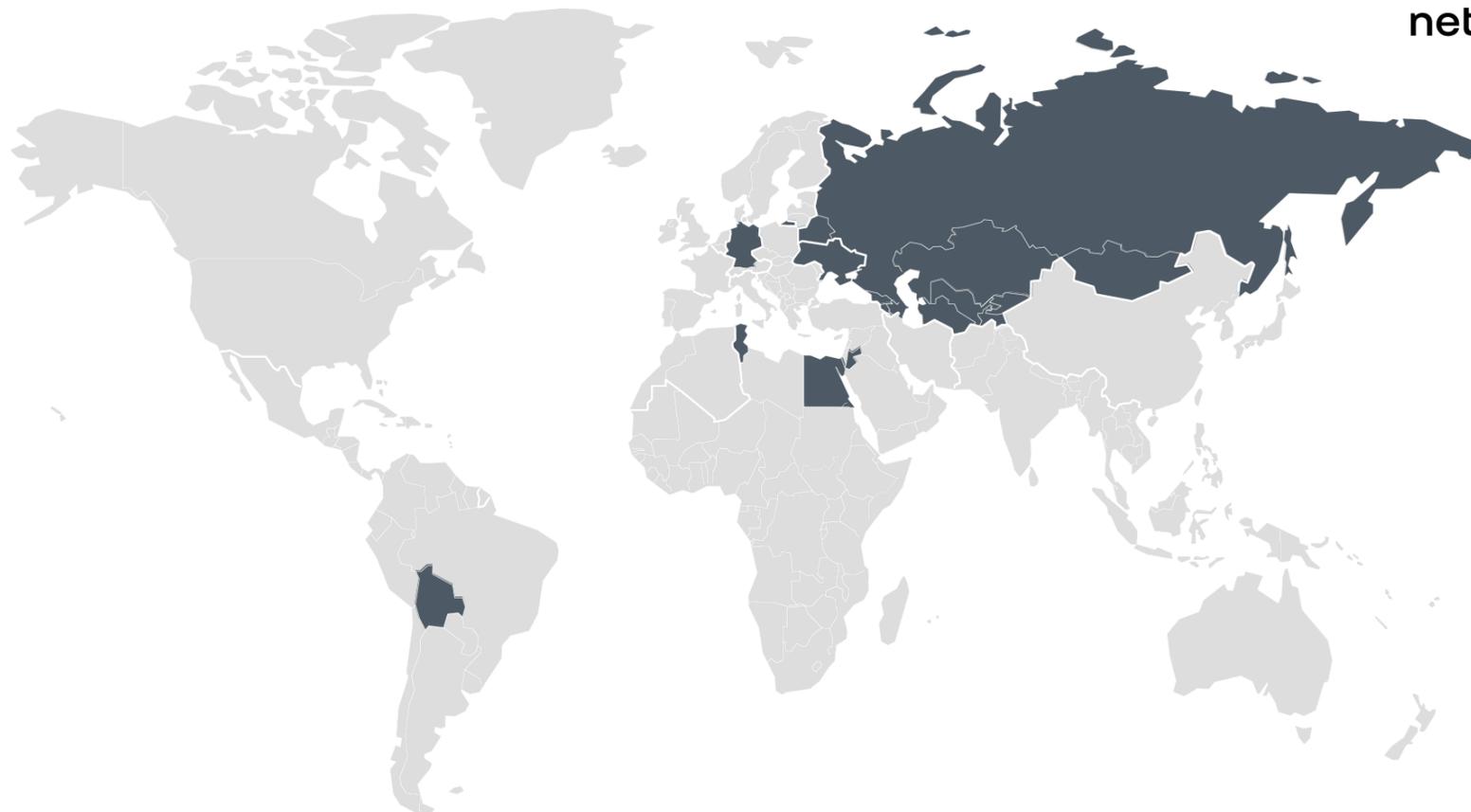
## The AvtoVAZ brand's main markets

Volume of passenger cars

	2021	2020
Kazakstan	179	674
Azerbaidjan	4	105
Russia	0	8,822
Belarus	0	99
Uzbekistan	0	51
Ukraine	0	38
Armenia	0	34
<b>Total AvtoVAZ</b>	<b>183</b>	<b>9,823</b>

(1) Other Balkan countries combines Kosovo, Montenegro, Bosnia, Northern Macedonia and Albania

Sales  
network



## The LADA brand's sales by volume

Volume of passenger cars and utility vehicles

Passenger cars	2021	2020
<b>LADA</b>		
4x4	35,145	36,725
Granta	119,362	138,597
Largus	43,053	41,719
Niva	25,415	11,002
Vesta	123,931	119,000
Xray	24,330	22,191
Others	81	227
<b>Total passenger cars LADA</b>	<b>371,317</b>	<b>369,461</b>

Utility vehicles	2021	2020
<b>LADA</b>		
4x4	352	285
Granta	1,782	1,670
Largus	11,723	12,539
Others	34	11
<b>Total utility vehicles LADA</b>	<b>13,891</b>	<b>14,505</b>
<b>Total passenger cars + utility vehicles LADA</b>	<b>385,208</b>	<b>383,966</b>

## The AvtoVAZ brand's sales by model

Volume of passenger cars

Passenger cars	2021	2020
<b>AvtoVAZ</b>		
Niva	183	9,823
<b>Total passenger cars AvtoVAZ</b>	<b>183</b>	<b>9,823</b>

ALPINE



# A brand at the forefront of innovation

2,659 vehicles sold in 2021



Founded in 1955,  
the brand has set itself apart  
with its French-style sports cars.

In 2017, the brand introduced the A110, a sports car faithful to Alpine's timeless principles of compactness, lightness, agility and driving pleasure. In 2021, Alpine Cars, Renault Sport Cars and Renault Sport Racing joined forces under the Alpine flagship. Alpine has become Renault Group's dedicated brand for innovative, authentic, and exclusive sports cars, benefiting from the heritage and craftsmanship of its historic plant in Dieppe, as well as the engineering mastery from the Formula 1 and Renault Sport teams. A "dream garage" of exclusive, futuristic electric sports cars, generating dreams but destined for real life, will soon make up the brand's range.

[LEARN MORE](#)

[ALPINE MEDIA SITE](#)

# Key figures

2021

Vehicles sold

2,659

Vehicles manufactured

3,003

Renault Group's auto sport brand



ALPINE



ALPINE



# Highlights

New A110 range



F1 season track record



Endurance season track record



A new international rally title



ALPINE



# Vehicle range



A110



A110 GT



A110 S

# ALPINE



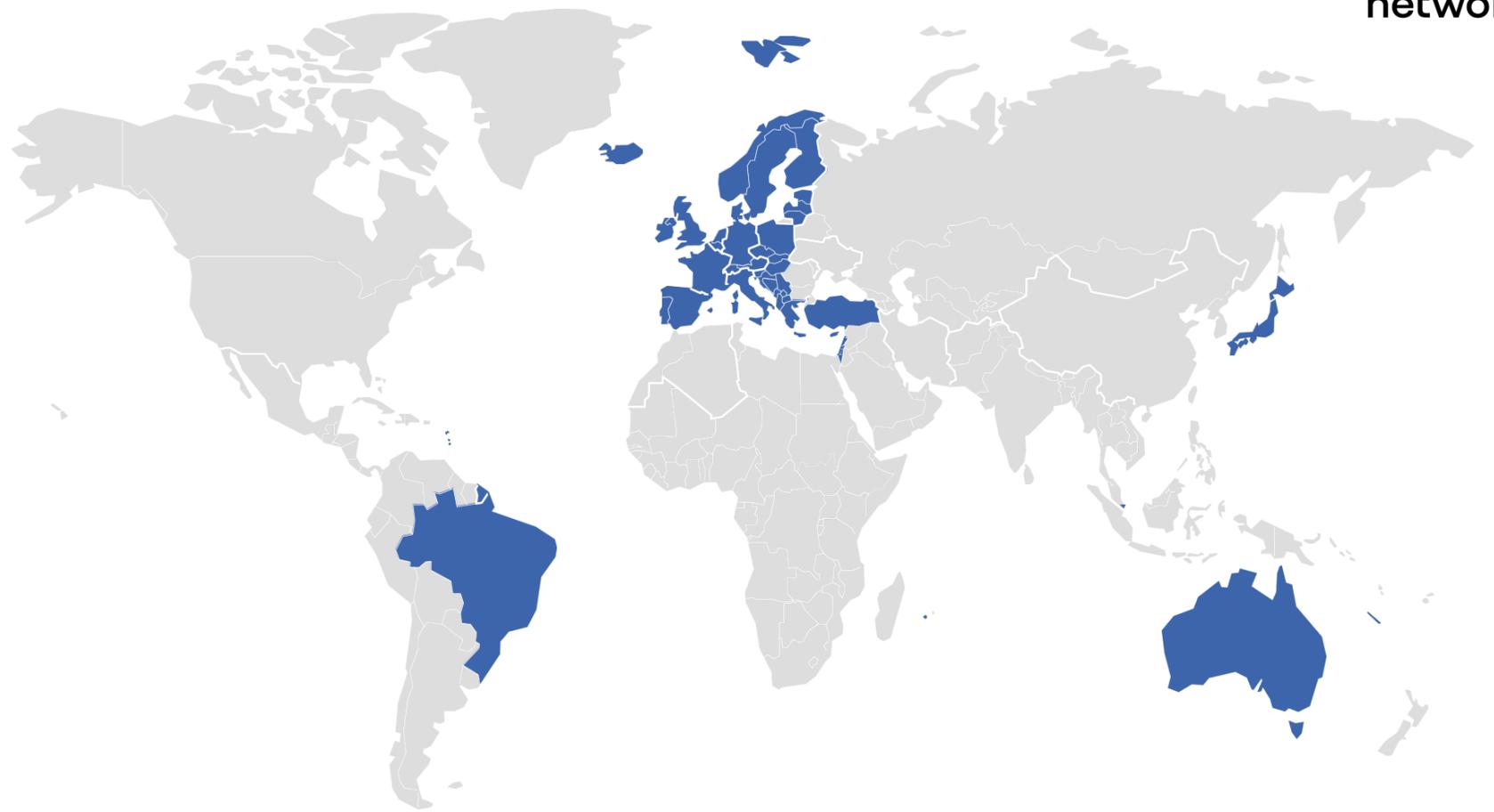
# Alpine worldwide sales

## The Alpine brand's main markets

Volume of passenger cars

	2021	2020
France	1,618	744
Germany	214	166
United Kingdom	202	105
Japan	171	183
Belgium + Luxembourg	130	113
Switzerland	93	70
Poland	39	19
Italy	34	19
Spain + Canaries	33	14
Australia	28	7
Netherlands	25	26
Austria	24	31
Singapore	20	9
Portugal	11	6
Sweden	8	9
Others countries	9	6
<b>Total Alpine</b>	<b>2,659</b>	<b>1,527</b>

Sales network



## The Alpine brand's sales by model

Volume of passenger cars

Passenger cars	2021	2020
Alpine	2,659	1,527
<b>Total Alpine</b>	<b>2,659</b>	<b>1,527</b>



**MOBILIZE**  
BEYOND AUTOMOTIVE

**Beyond  
automotive**

## On course for carbon neutrality

Mobilize, the new brand within Renault Group, goes beyond automotive to offer services related to mobility, energy, and data. Mobilize will be based on sustainable open ecosystems, in line with the Renault Group's commitment to achieve carbon neutrality in Europe by 2040 and its ambition to develop the value of the circular economy.

[LEARN MORE](#)

[MOBILIZE MEDIA SITE](#)



# Key figures

2021

**4<sup>th</sup>** brand  
of the Renault Group

**3** connected  
services

Mobilize Charge Pass,  
Mobilize Smart Charge,  
Battery Certificate

**4** vehicles  
designed  
for services

**2** car-sharing  
solutions

Zity by Mobilize and Mobilize Share

**MOBILIZE**  
BEYOND AUTOMOTIVE



## RCI Bank and Services

RCI Bank and Services is a 100% subsidiary of Renault Group. It provides finance for the sales of 10 brands.

Thanks to the expertise of RCI Bank and Services, Mobilize offers its customers flexible mobility packages, such as leasing or usage based finance.

Mobilize also draws on the expertise of RCI Bank and Services when it comes to insurance and fleet management.

RCI Bank and Services is making its expertise available to Mobilize, offering more digital customer pathways and enabling customers to tailor their ownership costs to the use they make of their vehicle (e.g. Bipi)

[LEARN MORE](#)

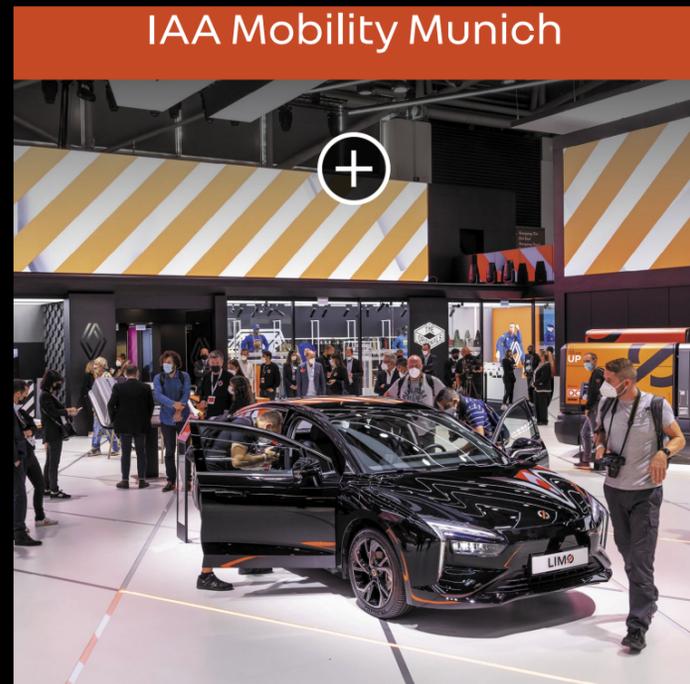
# MOBILIZE

BEYOND AUTOMOTIVE

# Highlights



Mobilize unveils Limo



IAA Mobility Munich



Viva Technology Paris



Expo Dubai 2020

# Renault Group

## Towards a Tech Company working for sustainable performance

At the forefront of innovation



A new landmark company  
in the electrical industry

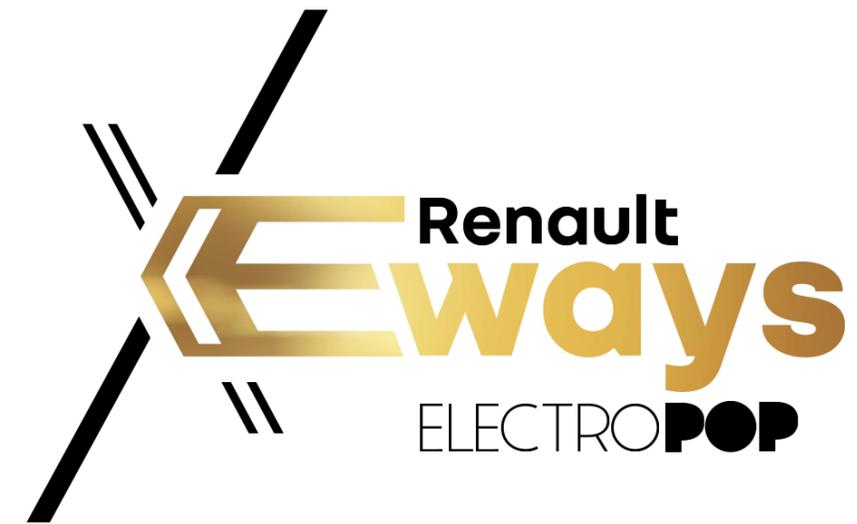


A new sustainable development policy



# Renault Group

## At the forefront of innovation



A historic acceleration  
in Renault Group's electric  
strategy, for competitive,  
sustainable, popular vehicles.

On the occasion of Renault eWays, an unprecedented event dedicated to the electric mobility of today and tomorrow, Renault Group is committing to carbon neutrality by 2040 in Europe.

[LEARN MORE](#)

[VIDEO](#)



# Renault Group

## The Software Republic: an ecosystem for the mobility of the (near) future

ATOS, DASSAULT SYSTEMS, ORANGE, RENAULT GROUP, STMICROELECTRONICS and THALES have joined forces to create "Software Republic", a new open ecosystem for intelligent and sustainable mobility.

[LEARN MORE](#)

[LEARN MORE](#)

# MOBILITY 4.0 CHALLENGE

BY



software  
république

**Atos**

© LCCD TULIPES & CIE.

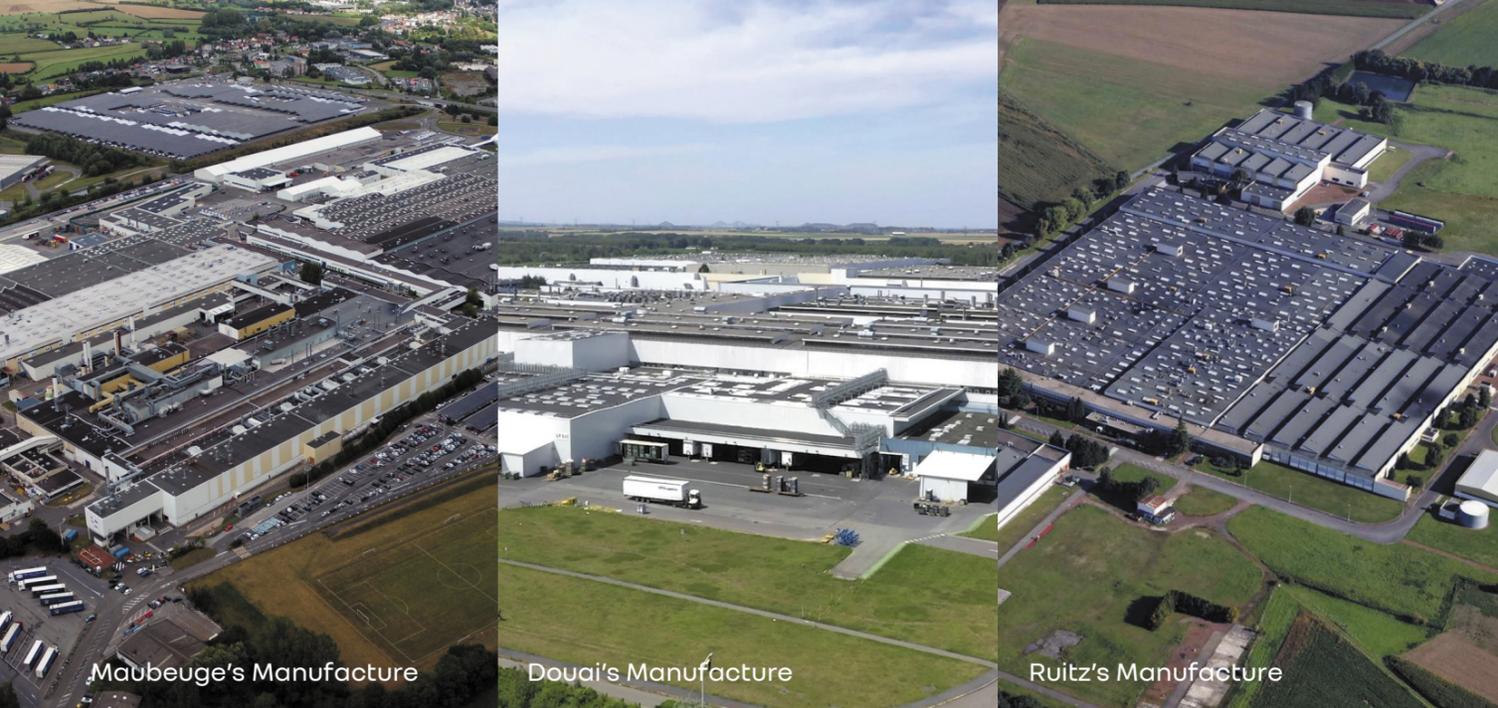
**DS** DASSAULT  
SYSTEMES

**orange**<sup>™</sup>

**Renault  
Group**

**ST**  
life.augmented

**THALES**  
Building a future we can all trust



Maubeuge's Manufacture

Douai's Manufacture

Ruitz's Manufacture

# Renault Group

# Industry

An electric future in tricolour.



# ElectriCity

Renault ElectriCity, the new

landmark centre for the electrical industry located in the North of France.

When the three Renault manufacturing centres in Northern France, Douai, Maubeuge and Ruitz combine to create the largest and most competitive electric vehicle centre in Europe, the result is Renault ElectriCity! A look at this new landmark centre for the Group's industrial ecosystem.

[LEARN MORE](#)





# Renault Group

Flins plant, the first European factory dedicated to the circular economy of mobility.

[LEARN MORE](#)

# Refactory

Renault Group celebrates the first anniversary of the Refactory and inaugurates the Factory VO in Flins.

Flins-sur-Seine, November 30th, 2021. Renault Group is today showcasing the concrete progress of its Refactory project. Launched a year ago, this will transform the Flins plant into the first European factory dedicated to the circular economy of mobility. On this occasion, the Group is inaugurating its first used car factory (Factory VO) to refurbish vehicles on an industrial scale. This conversion is part of the Group's global transformation plan focused on value creation and sustainable development.

[LEARN MORE](#)

[VIDEO](#)





# Renault Group

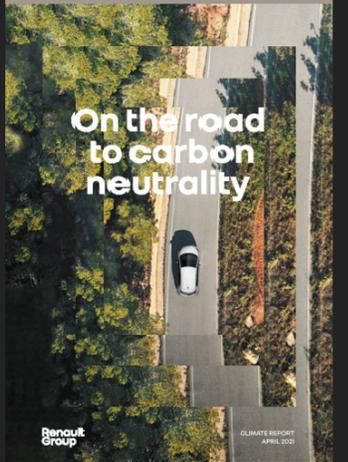
## Our environmental and societal strategy

### The Renaulution: a new chapter

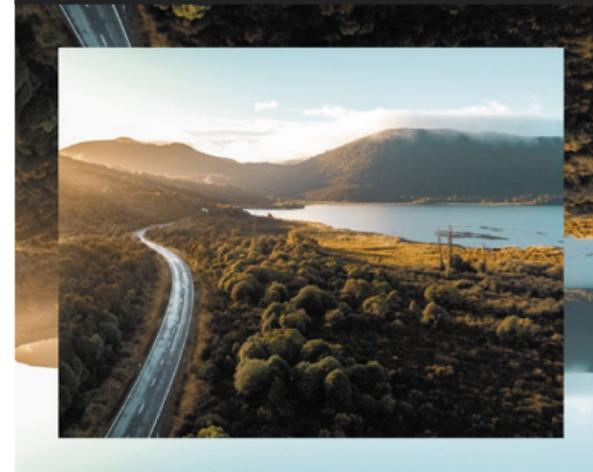
The Renaulution is well and truly in motion. It paves the way for new prospects, like that of a better protected environment, greater safety, and more inclusion!

[LEARN MORE](#)

DOWNLOAD  
CLIMATE REPORT



### THE 3 PILLARS:



.01

#### NEUTRALITY CARBON

“GREEN AS A BUSINESS”

Reducing our carbon footprint,  
a performance driver.

.02

#### SAFETY

“CARING CARS, CARING COMPANY”

Through innovation and implementation,  
we strive to optimise safety for our  
employees and all those who use our  
vehicles.



.03

#### INCLUSION

“GIVING CHANCES”

Our transformation is inclusive



# Renault Group

# Actor engaged by its Foundation and its Art Collection

Renault Group  
Fondation →



Renault Group →  
The art collection

# Renault Group

Find all our news on:  
[www.renaultgroup.com](http://www.renaultgroup.com)

Follow us on social networks:

-  @renaultgroup
-  @renaultgroup
-  Renault Group
-  Renault Group
-  @renaultgroup

**Photo credits:** ©CHIMENES Benoit, ©Adobe, ©NAKYMA, ©CORTESI Adrien, ©MARTIN-GAMBIER Olivier, ©BOURET Mathieu, ©NOLTEKUHLMANN Chris, ©JOHALL Patrik, ©Renault Group-Direction Design, ©Sébastien Staub, ©Christian Schimdt, ©Greg JONGERLYNC, ©RECOM GMBH co KG, ©HANISCH Michaël, ©Renault Marketing 3D-Commerce, ©KRESTOV Sergey, ©Pagecran, ©LEMAL Jean-Brice, ©Dacia Design, ©CURTET Patrick, ©McMurphy Renault Marketing 3D-Commerce, ©CHOULOT Clément, ©JONES Matthew, ©AVTOVAZ, ©LADA -All rights Reserved, ©Alpine F1 Team, ©XPB James Moy Photography, ©DPPI, ©FarelBisotto, ©DETIENNE Augustin, ©LCCD TULIPES & CIE.

**Design:** Axiom Graphic